

## Appendix 3 Project proposals

Project	Outline of project
IT Infrastructure	<p>The Authority and Resources Performance Committee approved in July 2015 the replacement of core IT infrastructure, using a third party supplier model to provide greater system resilience and flexibility. This model is known as “Infrastructure as a Service” and is a combination of service provision and equipment supply, under a formal lease arrangement. As the lease involves provision of IT equipment the lease is likely to be accounted for as a finance lease, and the accounting treatment requires that it be treated as, in effect, an asset owned by the Authority itself, hence its relevance to the Capital Strategy.</p>
Vehicle Replacement	<p>The Authority purchased the majority of its vehicle fleet between 2008/09 and 2009/10 at a cost of £536,000 for 34 vehicles, an average cost of £15,700 per vehicle. The estimated cost in Appendix 2 would allow, using government procurement contracts, for replacement of approximately 25 vehicles. The precise number of vehicles required to be replaced, and the type of vehicle, largely depends on the conclusion of the Rangers’ review. A working life of 7 years was assumed in the original business plan, but the vehicles are capable of extending this up to 10 years if necessary.</p>
Castleton Visitor Centre	<p>Re-configuration of the Visitor Centre as a key stage towards full cost recovery for the centre, continuing to support the tourism, visitor experience and visitor economy in the Hope Valley. The proposal offers an opportunity to enhance the visitor experience and diversify the income from the centre, whilst also increasing use of the centre.</p>
Bakewell Visitor Centre	<p>Internal and external re-configuration of centre as part of moving towards full cost recovery for the centre. The majority of the improvements are likely to be financed from the Visitor Centre Specific Reserve but a small capital sum is highlighted to allow a modest amount of capital expenditure if the project proposal requires it.</p>
Trails: Millers Dale	<p>A project for Millers Dale station was recommended by Atkins and proposals are being refined for re-use of an under-used site, to improve the visitor experience and help towards financing the costs of running the Monsal Trail as a key recreation property. Proposals under consideration are improvements in catering provision, retail, some holiday accommodation, cycle hire, and interpretation of the railway buildings. Heritage Lottery funding is being sought for the project.</p>
Trails: Parsley Hay	<p>A project for the Parsley Hay site was recommended by Atkins and proposals are being refined; a number of small improvements are being considered to enhance the visitor experience and also help towards the overall costs of the Trails network, and it is considered prudent to allocate a potential expenditure on these items of £100,000 pending clearer analysis of the options.</p>

Trails: Structures	The £600,000 allocation from the Capital Fund is considered essential to meet the urgent high priority backlog of basic structural capital works to the structures on the Trails, to ensure that their future life, and future use of the Trails network, is extended. Discussions over the nature of the works required and their cost are being held, based on general inspection reports and dialogue with officers and relevant experienced advice.
Trails: Structures	The £340,000 allocation is earmarked to allow for further structural works of medium priority identified in the general inspection, which it is anticipated is capable of being financed from developments in giving and / or revenue income generated from the assets on the Trails network.
North Lees	There are a number of potential capital projects linked to both the Hall and the estate which are being considered alongside development of the estate management plan, together with the potential for external funding support. The projects are intended to help secure income towards achieving the full cost recovery of the estate. A sum of £300,000 has been earmarked pending further development of proposals.
Carbon Management	It is anticipated that there will a number of opportunities for capital investment in the Authority's properties which will achieve further environmental improvements. The sum identified allows for consideration of these projects as a successor to the original £250,000 allocation approved by Members in 2011.
Warslow	<p>The estate has a target for recovery of its full cost and a number of projects will contribute to securing and sustaining this objective, amongst which are proposals for:-</p> <p>Hayeshead (Keepers Cottage) – large house, buildings, yard and land formerly the Estate Ranger's residence under a service tenancy. Now vacant and to be let in 2016. Possible need for some improvements to increase market potential.</p> <p>Steps Farm – vacant farmhouse and buildings in need of total refurbishment prior to re-letting in 2016 (subject to Business Case)</p> <p>Knotbury End Farmhouse – not vacant, but may need some capital works, although possibly not within the Capital Programme period</p>
Capital – essential works, other properties	<p>There are a number of minor capital works required on other properties identified which are unlikely to be able to provide an income return, so they are proposed to be funded from the Capital Fund up to a maximum of £500,000, amongst which are the following properties (but not exclusively):-</p> <ul style="list-style-type: none"> <li>-Brunts Barn roof</li> <li>-Aldern House external elevations</li> <li>-Toilets and car parks infrastructure works (if not recoverable from income)</li> <li>-Oils Heath barns – traditional barns in isolated location with very limited development opportunity, to keep wind and watertight</li> </ul>

	<ul style="list-style-type: none"><li>-Hayeshead - former farm cottage and traditional barns in isolated location with no services, unused and in poor repair, to keep wind and watertight including re-roofing barn</li><li>-Pump Farm barns - traditional barns to be converted to new Estate base for Estate Ranger and erection of machinery store</li><li>-General Field Barns - general restoration of priority field barns which have no or very limited alternative uses</li></ul>
Revenue budget flexibility & emergency planning	See working assumption 4 in the main report.